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Office Memorandum • UNITED STATES GOVERNMENT

TO : Acting Chief, Technical Review and Policy Staff DATE: 17 December 1954

FROM : Chief, Real Estate & Construction Division

SUBJECT: Staff Meeting on 14 December 1954
List of Policies Objected to by RE&C Div.

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2. PCS: Recommend policy be effected to facilitate assignment of engineering and construction personnel on overseas construction projects for duration of construction operations on comparable basis to PCS.

3. Communication between Field and Headquarters re construction: Existing requirements for channeling communications between Field and Headquarters for construction operations are cumbersome and inefficient for purposes of interchanging technical information and issuing instructions on matters arising during the work; coordinating and effecting required changes; receiving and acting on reports. Such time delays sometimes result in delayed construction and costly corrective action. Recommend policy be effected to facilitate direct communication between Resident Engineer at the site and Logistics Office, and Logistics Office authorized to release communications on construction matters.

4. Assignment of Engineering and Construction Personnel to Field: Existing policies require that Logistics personnel who are sent overseas as Resident Engineers on construction projects be assigned to a T/O slot of the area command. Under this arrangement it is possible that the intended assignment may become secondary to other duties and responsibilities assigned in the Field, thus limiting effectiveness in construction matters. Moreover, when controversial matters of policy arise involving Headquarters, Field, and/or Cover Activity conducting construction, the Resident Engineer is placed in an untenable position.

5. Recommend policy whereby direct action may be effected between Logistics Office and Resident Engineer in the Field with liaison function as necessary with the area command similar to the Headquarters - Field relationship of the Military Services regarding construction activities.

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